Venue: The Council Chamber, Town Hall Buildings, 31 St Mildred's Road, Westgate-on-Sea

Time: 7 pm

Date: Monday 27 June 2016

Present: Cllrs Charlton, King (Chairman), Morrish, Nightingale, Pennington, and Rolfe

Also present: Jill Frankland (Town Clerk) and four members of the public

	Item		Action
341	Chairman's Welcome	The Chairman welcomed those present and gave the usual 'housekeeping' instructions.  It was noted that two members of the public were recording the meeting	
342	Election of Chairman	Nominations: Cllr King Proposed: Cllr Charlton, seconded: Cllr Rolfe. Agreed	
343	Apologies for Absence	Apologies for absence were received from Cllr Ashbee. Cllr Charlton stood in for Cllr Ashbee.	
344	Members' Interest	No declarations of interest were made	
345	Minutes of Previous Meeting	<ol> <li>The following amendments were made:</li> <li>Minute 222 - Cllr Nightingale not Cllr Pennington sent their apologies.</li> <li>Minute 225 - Total for rent of new office should read £6430.32. Town Clerk to check figures.</li> <li>Minute 228 - should read ' full report on the MoU would be submitted'</li> <li>The Minutes were accepted with the above amendments.</li> </ol>	JF
346	Terms of Reference	The Chairman informed the meeting that both KALC and NALC feel that the 1972 LGA, schedule 12 requires further clarity with one interpretation being that the Chairman of the Council must Chair any meeting he attends.  2b – Add 'If at any time any Councillor unable to attend may nominate another Councillor who is not a member of that Committee to attend the Meeting.' Agreed.  Proposed: Cllr Morrish, seconded by Cllr Rolfe. Agreed.  Recommend to add to responsibilities: 'the management of the Allotments'.  Proposed: Cllr Nightingale, seconded: Cllr Rolfe. Agreed.	JF JF

		above.	T
		Proposed: Clir Charlton, seconded: Clir Rolfe. Agreed.  Resolved: that this arrangement be minuted.	
355	Setting up the Council Chambers	Currently this work is undertaken by Cllr King and a volunteer. Concern was raised regarding Health and Safety issues and employment of casual labour. One option to consider would be to pay cleansing operative overtime to undertake this wo k.  Proposed: Cllr Charlton, seconded: Cllr Morrish. Agreed.  Resolved: adjourn this matter to Full Council meeting. Town Clerk to make enquiries whether	JF
		the landlord has staff who can undertake these duties. The Meeting formally wished to thank the volunteer for his continuing work and support.	
356	Multi-Annual Planning Framework and Strategy for Reserves	It was felt consideration should be given to three and five year planning frameworks and to consider the strategy for reserves. It was noted that the draft budget needs to be prepared by end of November and final budget prepared by end of February.  Proposed: Cllr Rolfe, seconded: Cllr Pennington Resolved: to diarise 24 Oct for a preliminary budget meeting	JF
357	St Mildred's Games Centre	The Town Clerk informed the Meeting that TDC had approach WoSTC offering a licence for the building and small area adjacent to the building for a £1 nominal fee. Clirs King and Pennington have inspected the property, noting it required some work and stating it would be a suitable premises to store the cleansing equipment.  Proposed: Clir Charlton, seconded: Clir Pennington. Agreed.	
358	Payments to Individuals	Resolved: to accept the proposal.  The Town Clerk confirmed that the Grants policy specifically states no payments to individuals and sets good standards and audit trail before payments are made. The Town Clerk has drafted 'Criteria for Support' for Events and Tourism which will be considered at the next meeting. The draft criteria also states no payments to individuals and sets good standards and audit trail before payments are made. It was requested that all Councillors make themselves	JF
359	Accounts Software Package	aware of the policies.  This matter was held over until the next F&GP Committee.	JF
340	Revision of Standing	<ol> <li>Standing Order 3d, e, f, &amp; g –</li> <li>Proposed: Cllr Rolfe, seconded: Cllr Charlton.</li> </ol>	

		Proposed: Cllr Charlton, seconded: Cllr Nightingale. Agreed. Recommend: that the ToR as amended be submitted for approval at the next Full Council Meeting.	
347	Public Right to Speak	No application were received.	
348	Lymington Road Allotments	Proposed: Cllr Pennington, seconded: Cllr Charlton. Agreed.  Resolved: that the tenancy agreement, rules and two letters be adopted by WoSTC subject to the addition of £5.00 key deposit being added to the tenancy agreement.  Proposed: Cllr Charlton, seconded: Cllr Nightingale. Agreed.  Resolved: no increase in charges at this time.	JF
349	TDC Invoice	Proposed: Cllr Rolfe, seconded: Cllr Charlton. Agreed. Resolved: to pay TDC invoice	JF
350	Bank Account	Proposed: Cllr Charlton, seconded: Cllr Rolfe. Agreed. Resolved: the previous Town Clerk (Jacqueline Williams) to be removed from the Bank Mandate as key contact and replaced by the new Town Clerk (Jill Frankland)	JF
351	Income and Expenditure Report	Proposed: Cllr Rolfe, seconded: Cllr Pennington. Agreed Resolved: Accept reports as shown.	
352	Margate Charter Trustee	Item removed as had already been dealt under Minute 272.  The Meeting requested the Town Clerk to contact MCT requesting that the silverware (St Mildred's Cup and one other) belonging to WoSTC be brought to WoSTC.	JF
353	Transfer of Functions from the Public Works Loan Board - Consultation	Cllr King informed the Committee that he had been given the advice that it was far more beneficial for the functions to remain with the Public Works Loan Board. Proposed: Cllr Pennington, seconded: Cllr Nightingale.	JF
354	IT/Web Maintenance	The Town Clerk informed the meeting that the following had been agreed with D Wallin  1. £400 payment for building the WoSTC website  2. £15 per month for ongoing maintenance of website and IT support  3. Re-design of the website is included within the	

Thing 105

		above.	
		Proposed: Cllr Charlton, seconded: Cllr Rolfe. Agreed. Resolved: that this arrangement be minuted.	
355	Setting up the Council Chambers	Currently this work is undertaken by Cllr King and a volunteer. Concern was raised regarding Health and Safety issues and employment of casual labour. One option to consider would be to pay cleansing operative overtime to undertake this work.  Proposed: Cllr Charlton, seconded: Cllr Morrish. Agreed.  Resolved: adjourn this matter to Full Council meeting. Town Clerk to make enquiries whether the landlord has staff who can undertake these duties.  The Meeting formally wished to thank the volunteer for his continuing work and support.	JF
356	Multi-Annual Planning Framework and Strategy for Reserves	It was felt consideration should be given to three and five year planning frameworks and to consider the strategy for reserves. It was noted that the draft budget needs to be prepared by end of November and final budget prepared by end of February.  Proposed: Cllr Rolfe, seconded: Cllr Pennington Resolved: to diarise 24 Oct for a preliminary budget meeting	JF
357	St Mildred's Games Centre	The Town Clerk informed the Meeting that TDC had approach WoSTC offering a licence for the building and small area adjacent to the building for a £1 nominal fee. Cllrs King and Pennington have inspected the property, noting it required some work and stating it would be a suitable premises to store the cleansing equipment.  Proposed: Cllr Charlton, seconded: Cllr Pennington. Agreed.  Resolved: to accept the proposal.	JF
358	Payments to Individuals	The Town Clerk confirmed that the Grants policy specifically states no payments to individuals and sets good standards and audit trail before payments are made. The Town Clerk has drafted 'Criteria for Support' for Events and Tourism which will be considered at the next meeting. The draft criteria also states no payments to individuals and sets good standards and audit trail before payments are made. It was requested that all Councillors make themselves aware of the policies.	ALL
359	Accounts Software Package	This matter was held over until the next F&GP Committee.	JF
340	Revision of Standing	<ol> <li>Standing Order 3d, e, f, &amp; g –     Proposed: Cllr Rolfe, seconded: Cllr Charlton.</li> </ol>	

Thurs 106

Orders	Agreed: four, against: Cllrs King and Pennington.  Recommended: the definition of Members of the Public to be in line with eligibility criteria for Councillors, i.e. elector on electoral roll, tenant within the Parish, have employment within the Parish or live within three miles of the Parish.	JF
	2. Standing Order 3i -	
	Proposed: Cllr Rolfe, seconded: Cllr Charlton.	
	Agreed.	JF
	Recommended: to take to Full Council.	
	3. Standing Order 4d, vi -	JF
	To be deferred until Full Council.	
	4. Standing Order 3I –	
	Proposed: Cllr Morrish, seconded: Cllr	
	Nightingale. Agreed	JF
	Recommended: to utilise wording of	
	Standing Order 3I and appendix Policy of	
	Broadstairs Town Council as tabled.	

The Meeting closed at 9 pm.

Support   Rents   Re	Counts	Support Grant £1,888.76 Salaries & on costs	its lits lits	o o b		Operational Services	Office	Travel & Office Parking Equipment	Sundries
F1,888.76	E33,405.00 E230.28 E73.48 E74.48 E360.00 E350.00 E350	£1,888.76 Salaries & on costs £2,902.69	8	- SE		Operational Services	Office		
Training & Salaries & on Audit Fees & Subscriptions   Training & Salaries & on Feed State   Petron Cash   Rent & Rate & Petron Conferences   Petron Conferences   Petron Cash   Petron	£33,405.00       £33,405.00         £1,888.76       £35,293.76         TOTAL       VAT PAID       Admin Inc setup Inc	£1,888.76 Salaries & on costs £2,902.69				es Services	Office		
Authing & Salaries & on Audit Fees & Neuroparships setup Conferences & costs and Audit Fees & Subscriptions (F63.06)   Feat & Pause Services (F63.06)   Feet & Feet & Pause Services (F63.06)   Feet & Feet & Pause Services (F63.06)   Feet & Feet	E35,293.76  F25,293.76  TOTAL VAT PAID Inc setup  E2,902.69  bips E2,002.69  C2,902.69  E2,302.8  E2360.00  bips E360.00  E2,509.69  E2,500.00	E1,888.76 Salaries & on costs £2,902.69	ν φ.	∞ <u>⊢</u>		Operational Services	Office Expenses		
Fig. 100	F35,293.76  F35,293.76  TOTAL VAT PAID Admin Inc setup E388.21  E2,902.69  hips E360.00  E2,902.69  E230.28  E230.28  E230.00  E350.00  E350.00  E350.00  E350.00	Salaries & on costs	ν <sub>0</sub> σ			es Services	Office		
Setup Conferences acosts Audit Fees & Subscriptions Setup Conferences acosts Audit Fees & Subscriptions Setup Conferences acosts Audit Fees & Subscriptions (Aconferences acosts Aconferences acosts Aconferences (Aconferences acosts Aconferences (Aconferences acosts Aconferences (Aconferences	E35,293.76  TOTAL VAT PAID Inc setup E230.28 E230.28 E230.28 E360.00 hips E361.60 e) E350.00 E4,609.59	Salaries & on costs	ν Φ	×		es Services	Office		
Taining & Salaries & on Audit Fees & Bubscriptions   Taining & Salaries & on Audit Fees & Bubscriptions   Taining & Salaries & on Audit Fees & Bubscriptions   Taining & Salaries & on Audit Fees & Bubscriptions   Taining & Salaries & on Audit Fees & Bubscriptions   Taining & Salaries & One-rational Grants	E35,293.76  TOTAL VAT PAID Admin Inc setup E388.21  E230.28  E230.28  E360.00  hips E361.60  e) E350.00  E24,609.59	Salaries & on costs	8 8	∞ <u>⊢</u>		es Services	Office		
Addit Fees & Subscriptions   T. & Website   Petty Cash   Rent & Rates   Services   Memberships   Memberships   E2,902.69   E350.00   E360.00   E180.00   E180.00   E180.00   E180.00   E350.00   E360.00   E350.00   E35	F35,293.76  TOTAL VAT PAID Admin Inc setup E388.21  E230.28  E230.28  E360.00  hips E361.60  E350.00  E350.00  E350.00  E350.00  E350.00  E350.00  E350.00	Salaries & on costs	o o	<u>⊢</u>		es Services	Office		
Audit Fees Barries & on Audit Fees Barries & on Audit Fees Barries Bar	TOTAL VAT PAID Admin Inc setup E388.21 F2,902.69 E63.06 F350.00 F350.0	Salaries & on costs	S S S S S S S S S S S S S S S S S S S	∞ <u>⊢</u>		Operational Services	Office		
Training & Salaries & or	TOTAL VAT PAID Admin Inc setup E388.21	Salaries & on costs	S S	∞ ⊨		es Services	Office		
Training & Salaries & on Audit Fees & Memberships   Training & Conferences   Services   Conferences   Conferences   Services   Conferences   Con	TOTAL VAT PAID Admin Inc setup  F.388.21 F.388.21  F.2,902.69  E.363.06  F.363.06	Salaries & on costs	S O	oŏ <u>⊢</u>		es Services	Office		
E180.00 E180.00 E2902.69 Memberships Services Carlos Carlo	F2.902.69  E2.902.69  E2.30.28  E360.00  hips E361.60  8  E74.48  e) E350.00  E74.48  E74.48  E74.48  E74.48		Members			Services	Expenses		
E350.00  E360.00  E36	55	£2,902.69			£63.06				
\$2,902.69       \$63.06       \$63.06       \$63.06       \$63.06       \$63.06       \$63.06       \$63.06       \$63.06       \$63.00 <td>F2,902.69 E63.06 E130.28 E230.28 E361.60 8 E74.48 E74.48 E74.48 E74.48 E74.48 E74.48 E74.48</td> <td>£2,902.69</td> <td></td> <td></td> <td>£63.06</td> <td></td> <td></td> <td></td> <td></td>	F2,902.69 E63.06 E130.28 E230.28 E361.60 8 E74.48 E74.48 E74.48 E74.48 E74.48 E74.48 E74.48	£2,902.69			£63.06				
E180.00 E180.00 E2,902.69 E350.00 E63.06 E4,609.59 E750.00 E01.50.00 E01.50.	E63.06  E230.28  E350.00  Sx E74.48  e) E350.00  E350.00				£63.06			_	
\$\begin{array}{ c c c c c c c c c c c c c c c c c c c	hips E36.00 8. E74.48 e) E350.00				£63.06				
E350.00  E180.00  E18	E350.08 E361.60 B E74.48 e) E350.00 E350.00								
£180.00       £361.60       £361.60       £360.00       £350.00       £350.00       £350.00       £4,609.59       £760.80       £1,550.00       £1,550	F350.00 8 8 F74.48 e) E350.00 E350.00								
£180.00       £360.00       £360.00       £360.00       £360.00       £360.00       £4609.59       £760.80       £1,550.00       £1,55	hips £361.60 8 £74.48 e) £350.00						00 0003		
£180.00       £350.00       £350.00       £4,609.59       £750.00         £180.00       £2,902.69       £350.00       £350.00       £63.00       £63.00       £4,609.59       £750.00         1	hips £361.60 & £74.48 e) £350.00 E4,609.59		£350.00				07:0077		
E180.00  E180.00  E180.00  E180.00  E250.00  E250.00  E350.00	e) <u>£350.00</u> E350.00		963	7					
£180.00       £350.00       £350.00       £4,609.59       £760.80         5.00       £180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80	e) <u>£350.00</u>		200	00.1					
£180.00       £180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80       £750.00         10.00       £180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80       £1,550.00	£4,609.59							677 40	
£180.00	£4,609.59			£350.00				274.40	
£180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       E760.80         5.00       £180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80       £1,550.00	£4,609.59								
£180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80         5.00       £180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80       £1,550.00	£4,609.59								
£180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       E760.80         5.00       £180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80       £1,550.00									
0.00       £180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80       £1,550.00	nces £180.00	00			£4,609.56	6			
0.00       £180.00       £2,902.69       £350.00       £350.00       £63.06       £4,609.59       £760.80       £1,550.00	£760.80	001							
9.00       £180.00       £2,902.69       £350.00       £361.60       £350.00       £63.06       £4,609.59       £760.80       £1,550.00						£760.80			
9.00       £180.00       £2,902.69       £350.00       £361.60       £350.00       £63.06       £4,609.59       £760.80       £1,550.00	es (Note 3)							£120 74	
5.00     £180.00     £2,902.69     £350.00     £361.60     £350.00     £63.06     £4,609.59     £760.80     £1,550.00	<del>E</del>							41.021.4	00 0863
7,60.80 £1,550.00	£12,301.45 £388.21 £0.00	£2,902.69	00	£3£0 00				$\perp$	2000,00
1 - Employers Costs for Jan-Apr 2016 - £2624.08 - not included 2 - includes rent for 7/11/15 to 14/4/16				4.000.00		£760.80	.00 £230.28	£74.48 £120.74 £360.00	£360.00
1 - Employers Costs for Jan-Apr 2016 - £2624.08 - not included 2 - includes rent for 7/11/15 to 14/4/16	Notes								
2 - includes rent for 7/11/15 to 14/4/16	1 - Employers Costs for Jan-Apr 2016 - £2624.08 - not included								
	2 - includes rent for 7/11/15 to 14/4/16								
2 - Inkludes £200 for AGM refreshment & £150 plants for library	3 - includes £200 for AGM refreshment & £150 plants for library								

Item 10 Westgate-on-Sea Town Council - List of Payments - 1 April to 21 June 2016 As at 21 June 2016

				* Account was in credit																																	
L	£206.39		£200.00	£496.10	£60.00		£741.00	£161.60	04000	2000 00	2,200,00	£1,454.18	£120.00	00 0063	£2 192 90			£9 DO	£828.95	£160.00	£350.00	£394.52	£225.04	£1,500.00	£35.21	£50.00	21.495.00	£219.20	£150.00	£74.48		£120.74	£39.81	£124.12	£31.14	£11,850.18	
TAV	60.03		00.03	£0.00	£12.00		£145.00	£40.40	00 03	20.00	220.00	£0.00	£24.00	00 03	00 03			00 UJ	£0.00	£40.00	00.03	00.03	£0.00	£0.00	£7.04	£0.00	£0.00	£0.00	£0.00	£0.00		£24.15	96.73	£24.82	£6.22	£381.59	
Gross	£206.39		£200.00	£496.10	£72.00		00.9883	£202.00	240.00	2050 00	2.00.00	£1,454.18	£144.00	00 0003	F2 192 90			00 63	£828.95	£200.00	£350.00	£394.52	£225.04	£1.500.00	£42.25	£50.00	£1,495.00	£219.20	£150.00	£74.48		£144.89	£47.77	£148.94	£37.36	£12,231.77	
For	Insurance rent	Cheque cancelled	Website and IT support	Part Rates - 1/4/16-31/3/17 *	Clerks Conference	Cheque cancelled	Litterpickers, Handihoops, Gloves	Town Clerk's Membership	Reimbursement - repairs to allotment	Desired of College	Registration of CILCA	Interim Clerk for April and part May	Chairman's Conterence (26/2) & Planning Conference (7/3)	Refreshments for Council Assembly	Rent (7/11/15-14/4/16)	Cheque cancelled	Cheque cancelled	Underpayment of invoice on chq 300097	April salary	Plants for library	Internal Audit	Interim RFO - April 2016	Interim Clerk Part May	Grantfor repairs	Stationery	Grant for refreshments of Queen's 90th Birthday Celebration	1st quarter rent for office and chamber	Additional Council Tax for Office 7	Monthly maintenance fee (9/15-6/6 inc.)	Mileage claim (18/4-20/6)		Photocopier rental and insurance (13/5-12/8/16)	Telephone & Broadband	Telephone, Broadband & move to office 7	Telephone & Broadband		
Paid to	Westgate Investment Co.		David Wallin	Thanet District Council	KALC		Helping Hands	SLCC	Bon Cilos	SOILO ION	SECO	R Wade	KLAC	Fredericks Tea Room	Westpate Investment Co.			Helping Hands	J Frankland	Secret Garden	Eric Fewkes	J Williams	R Wade	WoS Community Centre	KCS	WoS Community Centre	Westgate Investment Co.		David Wallin	J Frankland		PEAC UK Ltd.	Kent Tec	Kent Tec	Kent Tec		
Cheque No.	300091	300082	300093	300094	300095	300008	300097	300098	300000	200000	300100	300151	300152	300153	300154	300155	300156	300157	300158	300159	300160	300161	300162	300163	300164	300165	300166	300167	300168	300169	ITS						
Date	15/04/16		21/04/16	26/04/16	03/05/16		03/05/16	03/05/16	03/05/16	00/00/00	01/02/00	08/09/16	10/02/16	10/05/16	10/05/16			12/05/16	18/05/16	23/05/16	23/05/16	23/05/16	23/05/16	23/05/16	06/06/16	06/06/16	13/06/16	13/06/16	16/06/16	20/06/16	DIRECT DEBITS		21/04/16	21/05/16	21/06/16		

Westgate-on-Sea Town Council - Petty Cash Payments - 1 April to 21 June 2016 As at 21 June 2016 Item 10

Item No.	Date	Paid to	For	Gross	VAT	NET
-	04/04/2016	Shoe Care	Keys	£5.75	£1.15	£4.60
2	06/04/2016	Poundland	Cleaning materials	£6.10	£1.01	£2.09
l m	19/04/2016	Access Lock & Kev Services	Keys	£2.94	£0.49	£2.45
4	19/04/2016	Budget Beaters	Stationery	£8.26	£1.65	£6.61
- rc	26/04/2016	Thanet District Council	Parking	£4.50	£0.90	£3.60
9	05/05/2016	Post Office	Postage	£6.60	£0.00	£6.60
7	10/05/2016	Budget Beaters	Stationery	£5.58	£1.12	£4.46
. 00	10/05/2016	Post Office	Postage	£13.20	£0.00	£13.20
5	12/05/2016	Post Office	Postage	£6.60	£0.00	€6.60
10	07/06/2016	Best One	Cleaning materials	£1.49	£0.30	£1.19
7	04/02/1900	Post Office	Postage	£2.06	£0.00	£2.06
12	08/06/2016	Post Office	Postage	09.93	£0.00	£6.60
Totals				£69.68	£6.62	£63.06

### Agenda item X : Multi-annual planning framework

#### Introduction

Most publically-financed organisations need to keep a multi-annual framework so that the annual budget discussion doesn't start from scratch, and so that there is continuity of approach (ie. multi-year priorities can be demonstrated and observed). The framework is purely indicative and provisional, it is not a commitment from the Council. The length of the planning horizon can vary but should be at least three, and probably not more than five, years. It is reviewed each year and rolled forward.

#### Purpose of the framework

As well as ensuring that multi-year priorities are respected, the framework gives an evolving picture of expenses and income, so that action to correct imbalances can be taken in good time and in a managed, gradual way. Moreover, it enables reserves to be constituted over several years for larger projects or for adequate depreciation. Lastly, it makes it easier to develop different scenarios and compare the effects of different financial proposed decisions.

#### Structure of the framework

The structure should obviously be the same as for the annual budget, though not in so much detail.

#### Issues for discussion

- i) Does the committee agree that we should prepare a multi-annual planning framework?
- ii) What would the best length be for such a framework?
- iii) What assumptions should be made about the level of precept to envisage in future years?

#### Agenda item X: Strategy for reserves

#### **Purpose of reserves**

The three main purposes of reserves are:

- to ensure adequate cash flow management and avoid unnecessary short-term borrowing;
- to allow operations to continue in the event of unusual or unforeseen circumstances.
- to accumulate funding for specific long-term projects ("earmarked reserves").

The Council is required to maintain adequate financial reserves; section 50 of the Local Government Finance Act 1992 requires that billing and precepting authorities have regard to the level of reserves needed to meet estimated future expenditure when calculating the budget requirement.

#### **Working balance**

The working balance should be sufficient to ensure that bills can be paid promptly. It can normally be fixed in the light of experience but should be a known amount.

#### **Financial Risk Management**

Every year the Council should undertake a risk assessment (we did this at the end of 2015 and published it on the website). Some risks can be covered by insurance but others are normally covered by reserves; they would include funds to meet obligations arising from employment contracts or similar commitments, higher than expected inflation, and lower income than expected from various sources (including funds within the public sector).

#### **Earmarked reserves**

So far we have no reserves specifically earmarked, although we should at least do so for the replacement of equipment.

#### **Issues for discussion**

- i) The balance of our funding is very positive at the moment (with the surplus from last year added to the funds from MCT). How do we plan to keep/use these funds over the coming few years? Are there specific major projects we want to earmark funds for? Do we want to use these funds to limit precept levels?
- ii) What provisions do we need to make for replacement of equipment in coming years?